

[Skip To Main Content](#)



Agenda Item Details

Meeting Aug 29, 2022 - Board of Trustees Special Meeting
 Category 3. Business and Administrative Services
 Subject 3.01 Study Session: Budget
 Type Information, Discussion

Background/Analysis

Vice Chancellor El Fattal, in collaboration with District and campus colleagues, will present and facilitate a Budget Study Session consisting of the topics below. Included in this board item is the Comparative District Reserve Analysis for CCCC Multi-College Districts that was presented at the Board of Trustees Special Meeting on March 23, 2021.

Topic	Estimated Start Time
California Community Colleges Finance Overview	5:00-5:10 p.m.
Budget Development Timeline and Process	
Board Engagement in Budget Development	
District Revenues – Unrestricted General Fund	
VCCCD Allocation Model	
Unrestricted General Fund Budget <ul style="list-style-type: none"> • Fund 111 – Unrestricted General Fund • Fund 113 – Infrastructure Fund • Fund 114 – General Fund - Designated 	6:30 p.m.
Categorical Programs & Grants	
General Fund Expenditures by Activity	
Multi-Year Projection	
Fund Balances / Reserves	7:45 p.m.
VCCCD Fund Balance Board Policy Discussion	

[Budget Study Session Presentation 08-25-22 FINAL.pdf \(2,039 KB\)](#)

[Comparative District Reserve Analysis from 2021.03.23 Special BoT Mtg.pdf \(108 KB\)](#)

Ventura County Community College District

Budget Study Session



MOORPARK COLLEGE
OXNARD COLLEGE
VENTURA COLLEGE

Dr. David El Fattal
VCCCD Fiscal Team
Board of Trustees Meeting
August 29, 2022

Agenda

1. California Community Colleges Finance Overview
2. Budget Development Timeline and Process
3. Board Engagement in Budget Development
4. District Revenues – Unrestricted General Fund
5. VCCCD Allocation Model
6. Unrestricted General Fund Budget
 - Fund 111 – Unrestricted General Fund
 - Fund 113 – Infrastructure Fund
 - Fund 114 – General Fund - Designated
7. Categorical Programs & Grants
8. General Fund Expenditures by Activity
9. Multi-Year Projection
10. Fund Balances / Reserves
11. VCCCD Fund Balance Board Policy Discussion

California Community Colleges Finance Overview



MOORPARK COLLEGE
OXNARD COLLEGE
VENTURA COLLEGE

CCC Funding Historical Context

Rooted in K-12 System



Began Separation from K-12
in 1967



Became Institutional Hybrid
(K-12 / CCC / Higher Ed)

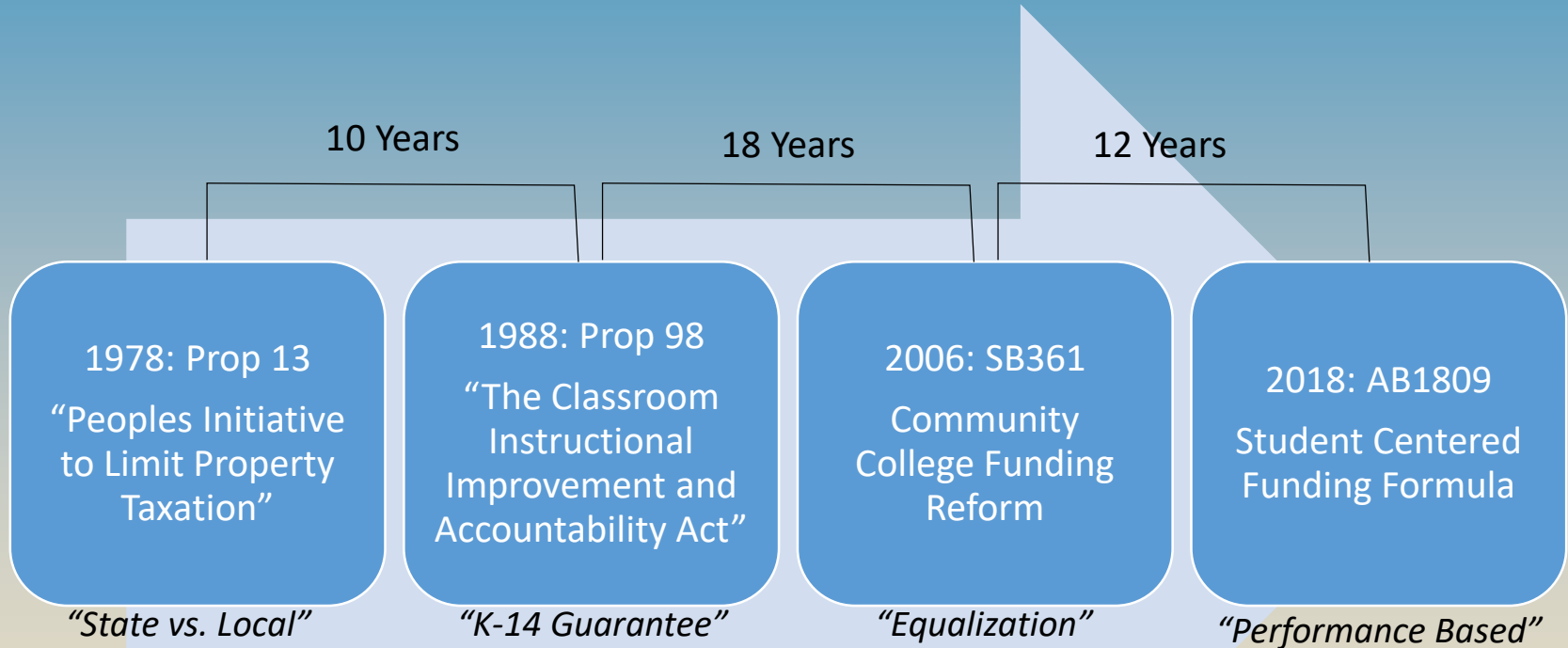


Joined at the hip with K-12
through Prop 98



MOORPARK COLLEGE
OXNARD COLLEGE
VENTURA COLLEGE

Key Legislation : CCC Funding





MOORPARK COLLEGE
OXNARD COLLEGE
VENTURA COLLEGE

Prop 98

Passed in
1988

CC share
@ 10.93%
in 1988-89
codified in
Ed. Code
41203.1

Provides
between
39-45% of
State General
Fund dollars
to K-14

Provides
minimum
annual
funding for
K-14

“Guaranteed”
funding provided
through State
General Fund and
local property tax
revenue

Budget Development Timelines and Processes



MOORPARK COLLEGE
OXNARD COLLEGE
VENTURA COLLEGE

A Budget Should:

- Reflect Core Institutional Mission and Values
- Provide Resources to Achieve District Strategic Goals and Objectives
- Leverage All District Resources to Maximize Outcomes
- Be Developed and Communicated in a Transparent Manner Through Participatory Governance Processes and Public Meetings
- Utilize Best Known Information
- Maintain Fiscal Stability Through a Balanced Budget that Aligns Ongoing Expenditures with Ongoing Revenues
- Ensure Compliance with All State Regulations (e.g., 50% Law, FON, etc.)
- Consider and Plan for the Future
 - Evaluate State Fiscal Health and Budget Forecasts
 - Evaluate Other External Economic Factors
 - Evaluate the Impact of District Enrollment
 - Prepare for Known Future Costs (e.g., Health & Welfare, STRS/PERS, Retiree Health Benefit Liability, Facilities & Infrastructure Needs, etc.)



MOORPARK COLLEGE
 OXNARD COLLEGE
 VENTURA COLLEGE

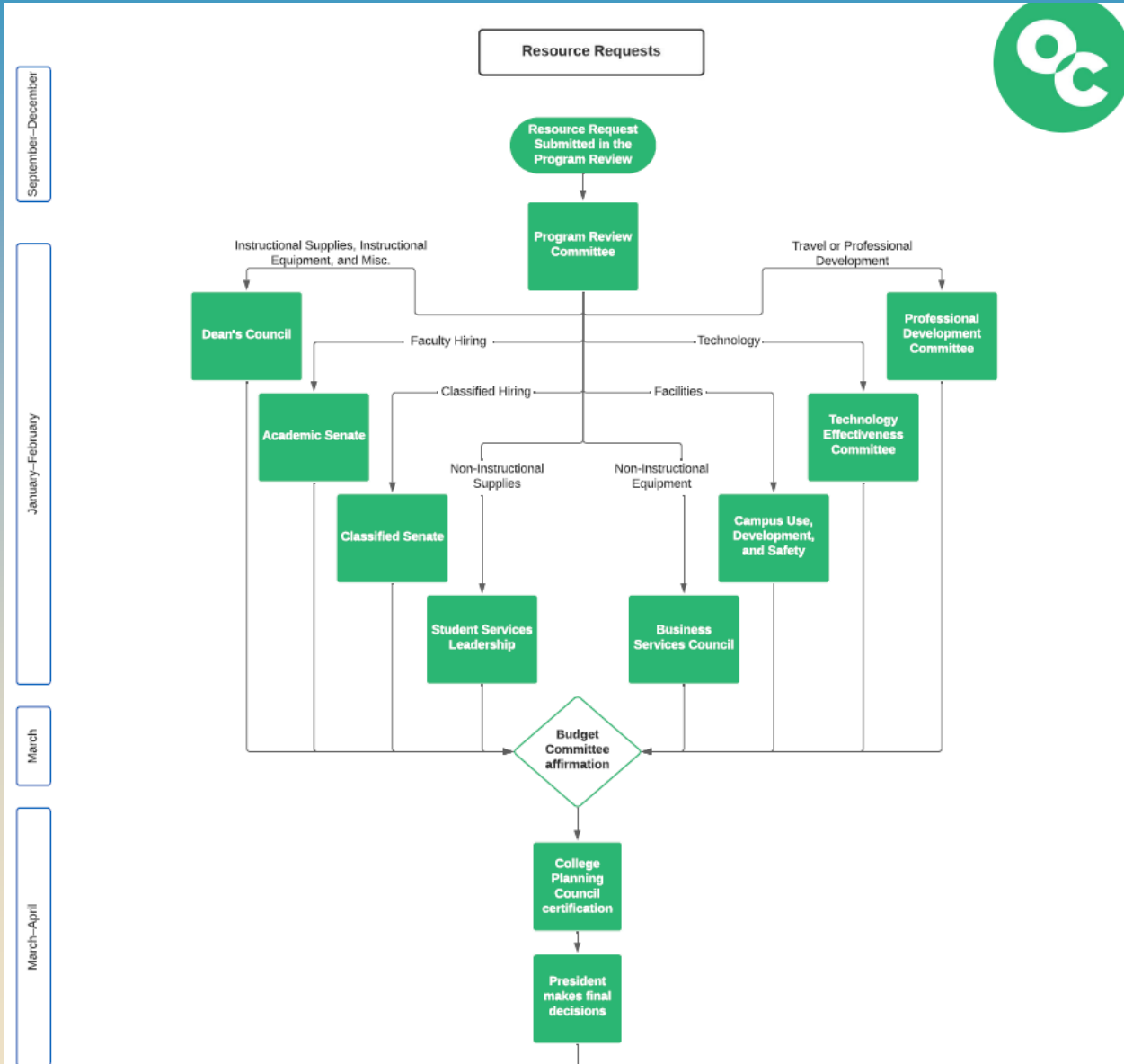
Budget Development Timeline

	Sept 2022	Oct 2022	Nov 2022	Dec 2022	Jan 2023	Feb 2023	Mar 2023	Apr 2023	May 2023	Jun 2023	Jul 2023	Aug 2023	Sept 2023
State Budget	State Chancellor's Office Submits FY24 System Budget Requests										State Chancellor's Office Develops FY25 System Budget Requests with Input from Districts		State Chancellor's Office Submits FY25 System Budget Requests
		Department of Finance Reviews Requests for Governor's Budget				Budget Subcommittees Meet to Review Governor's Proposal and Adopt Budget							
		LAO Fiscal Outlook Released			LAO Reviews Governor's Proposal								
					Governor's Budget				May Revise	State Legislature & Governor Negotiate Budget Details	State Budget Finalized		
						FY22 R1 & FY23 P1 Apportionment Released				FY23 P2 Report Released			
BOT General					BOT Review of Governor's Budget				BOT Review of May Revise				
BOT Strategic Planning Sessions					BOT Strategic Planning Session					BOT Strategic Planning Session			
Program Review	MC Program Review		Program Evaluation and Resource Request Prioritization				Committee Review of Requests						MC Program Review
	OC Dept. Program Review			OC Resource Request Prioritization		Committee Review of Requests							OC Program Review
	VC Dept. Program Review	VC Resource Request Prioritization			Committee Review of Requests								VC Program Review
Infrastructure & Allocation Models		DCAS Reviews Allocation & Infrastructure Models and Suggests Updates				DCAS Recommends FY24 Infrastructure & Allocation Models	BOT Approval of FY24 Infrastructure & Allocation Models						
Budget Assumptions						DCAS Recommends FY24 Budget Assumptions	BOT Approval of FY24 Budget Assumptions						
Budget Development							DCAS Review of FY24 Tentative Budget Revenue, Utilities & DWS Budget Detail				DCAS Review of FY24 Adoption Budget Revenue, Utilities & DWS Budget Detail		
					Campus Fiscal Teams Meet with Campus Budget Managers to Develop Tentative Budget			Campus Fiscal Teams Work with Budget Managers to Identify Necessary Adjustments for Adoption		Campus Fiscal and District Budget Office Finalize Adoption Budget			
							DCAS Review Tentative Budget Allocation Model Detail				DCAS Review Adoption Budget Allocation Model Detail		
Budget Approval	FY23 Adoption Budget Approved								DCAS Recommends FY24 Tentative Budget	FY24 BOT Approval of Tentative Budget		DCAS Recommends FY24 Adoption Budget	FY23 BOT Approval of Adoption Budget
Budget Management		Campus Fiscal Departments Meet with Budget Managers Throughout the Year. FY 23 Budget Adjustments Made as Necessary in Response to Updated Information / Needs									Final Year End Budget Entries		
					LEGEND :	STATE BUDGET PROCESS	BOARD OF TRUSTEES	MOORPARK COLLEGE	OXNARD COLLEGE	VENTURA COLLEGE	DISTRICT WIDE PROCESS		



MOORPARK COLLEGE
OXNARD COLLEGE
VENTURA COLLEGE

Oxnard College Program Review Process



Oxnard College Budget Development



January	February	March	April
Governor's Budget Proposal	Deans meet with Department Chairs to determine program needs	Categorical Coordinators & Grant Directors meet with Fiscal Services to write budgets	VP of Business Services recommends Tentative Budget to the President; including funding highly ranked resource request for program improvement
College begins work on Tentative Budget	Categorical Coordinators & Grant Directors meet with VPs for budget plans approval	Supervisors, Deans, and area Directors meet with their VP and VP of Business Services to make ongoing & one-time budget requests	President approves Tentative Budget
Emphasis on program & service continuance, and college & district goal achievement; considering results of program review			Tentative Budget plan is communicated to the College
Department Chairs meet with faculty to discuss program needs			
Categorical Coordinators & Grant Directors review needs and mid-year progress			
Supervisors, Deans, and area Directors review mid-year progress & operational needs			



MOORPARK COLLEGE
OXNARD COLLEGE
VENTURA COLLEGE

Board Engagement in Budget Development

- Establishes the District's General Priorities Through Board Policies, Strategic Directions, etc.
- Review and Approval of Annual Budget Development Framework
 - Models
 - Assumptions
- Regular Administrative and Programmatic Updates to Trustees to Ensure Alignment with Institutional Priorities

District Revenues : Unrestricted General Fund

- Student Centered Funding Formula (SCFF)
- Exhibit C
- Other Revenues
- FY23 Budgeted Revenues



MOORPARK COLLEGE
OXNARD COLLEGE
VENTURA COLLEGE

SCFF : Implementation

- Rapidly Established for FY 2018-19 with Nominal Input from the Field
- Transitioned the Community Colleges System from being funded solely on FTES to being funded on FTES, Number of Low Income Students Served, and identified Student Success Outcomes
- Multiple Revisions to SCFF Since Implementation
 - Formula has ultimately remained at, and currently is, 70% Base Funding, 20% Supplemental Funding, 10% Student Success Funding
 - Hold Harmless Has Been Extended Multiple Times
 - Student Success Data Definitions Updated to Eliminate Double Counting
 - Supplemental and Student Success Point Values Recalculated in FY20 to Align with the 70%-20%-10% Framework
 - Since FY20, Point Values have been increased by COLA and Base Funding
 - Student Success Data Now Based on a Three-Year Average, Rather than a Single Year



MOORPARK COLLEGE
 OXNARD COLLEGE
 VENTURA COLLEGE

SCFF : Funding Allocation

Original Funding Allocation Plan

Component	2017-18	2018-19	2019-20	2020-21
Base (FTES)	100%	70%	65%	60%
Supplemental (Equity)	N/A	20%	20%	20%
Student Success (Outcomes)	N/A	10%	15%	20%

As Amended in FY 2019-20

Component	2017-18	2018-19	2019-20	2020-21
Base (FTES)	100%	70%	70%	70%
Supplemental (Equity)	N/A	20%	20%	20%
Student Success (Outcomes)	N/A	10%	10%	10%



MOORPARK COLLEGE
 OXNARD COLLEGE
 VENTURA COLLEGE

SCFF : Funding Allocation

Funding per FTES

Component	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23
Credit - Regular	\$5,151	\$3,727	\$4,009	\$4,009	\$4,212.26	\$4,737
Credit – Dual Enrollment	N/A	\$5,456.67	\$5,621.94	\$5,621.94	\$5,906.97	\$6,642
Credit – Incarcerated Students	N/A	\$5,456.67	\$5,621.94	\$5,621.94	\$5,906.97	\$6,642
Non-Credit (CDCP)	\$5,151	\$5,456.67	\$5,621.94	\$5,621.94	\$5,906.97	\$6,642
Non-Credit	\$3,050	\$3,347.49	\$3,380.63	\$3,380.63	\$3,552.03	\$3,994



MOORPARK COLLEGE
OXNARD COLLEGE
VENTURA COLLEGE

SCFF : Student Success Outcomes Point System

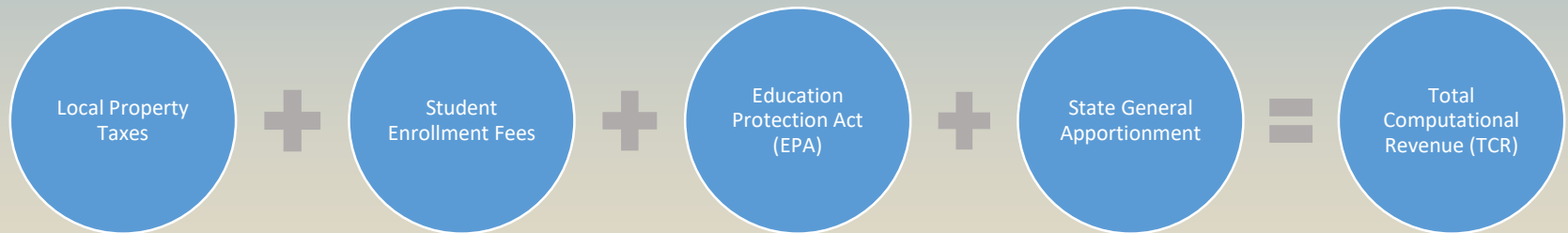
	FY23 Value per Point	All Students (Points per Outcome)	Student Success Equity Value per Point	Pell Grant Premium (Points per Outcome)	Promise Grant Premium (Points per Outcome)
Supplemental Allocation					
AB540 Students	\$1,120	1	N/A	N/A	N/A
Pell Grant Recipients	\$1,120	1	N/A	N/A	N/A
Promise Grant Recipients	\$1,120	1	N/A	N/A	N/A
Student Success Allocation Measures					
Associate Degrees for Transfer	\$660	4	\$167	6	4
Associate Degrees	\$660	3	\$167	4.5	3
Baccalaureate Degrees	\$660	3	\$167	4.5	3
Credit Certificates	\$660	2	\$167	3	2
Completion of Transfer Level Math & English in First Year	\$660	2	\$167	3	2
Successful Transfer to Four-Year University	\$660	1.5	\$167	2.5	1.5
Completion of Nine or More CTE Units	\$660	1	\$167	1.5	1
Attainment of regional living wage	\$660	1	\$167	1.5	1



MOORPARK COLLEGE
OXNARD COLLEGE
VENTURA COLLEGE

SCFF : Total Computational Revenue

- Total Computational Revenue (TCR) is the total funding amount the District will receive as calculated by the Student Centered Funding Formula. This is the majority of District funding. There are other revenue sources.
- The District receives TCR funding from the sources illustrated below. An increase or decrease in one of the first three sources will be offset by a corresponding increase or decrease in State General Apportionment.





MOORPARK COLLEGE
 OXNARD COLLEGE
 VENTURA COLLEGE

Exhibit C - Summary

California Community Colleges
 2021-22 First Principal
 Ventura County CCD

Exhibit C - Page 1

Total Computational Revenue and Revenue Sources

Total Computational Revenue (TCR)

I. Base Allocation (FTES + Basic Allocation)		\$ 123,891,727
II. Supplemental Allocation		29,267,337
III. Student Success Allocation		22,404,123
	Student Centered Funding Formula (SCFF) Calculated Revenue (A)	\$ 175,563,187
	2020-21 SCFF Calculated Revenue + COLA (B)	177,356,143
	Hold Harmless Revenue (C)	171,414,422
	Stability Protection Adjustment	1,792,956
	Hold Harmless Protection Adjustment	-
	2021-22 TCR (Max of A, B, or C)	\$ 177,356,143

Revenue Sources

Property Tax		\$ 77,180,351
Less Property Tax Excess		-
Student Enrollment Fees		15,912,828
Education Protection Account (EPA)	Calculation: Funded FTES x \$100 min or \$1,611.39 max	32,785,015
	Funded FTES: 25,672.70 x Rate: \$1,277.04	
State General Fund Allocation		45,527,919

State General Fund Allocation

General Fund Allocation	\$ 43,801,303
Full-Time Faculty Hiring (FTFH) Allocation (2015-16 Funds Only)	1,726,616
Total State General Fund Allocation	\$45,527,919
Adjustment(s)	-
Total State General Fund Allocation	\$45,527,919

Available Revenue \$ 171,406,113

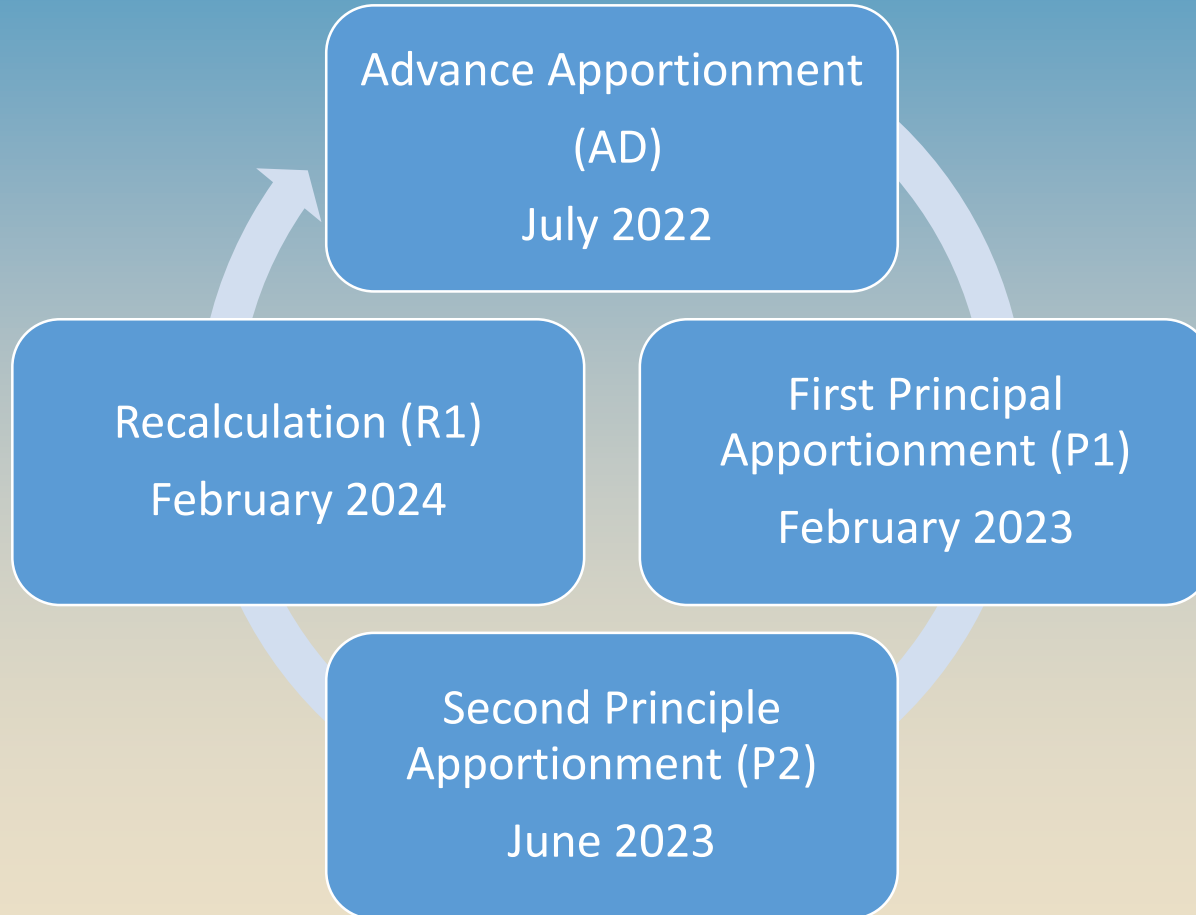
2021-22 TCR (Max of A, B, or C) 177,356,143

Revenue Deficit Percentage 3.3548% Revenue Deficit \$ (5,950,030)



MOORPARK COLLEGE
OXNARD COLLEGE
VENTURA COLLEGE

Fiscal Year 2023 Apportionment Cycle





MOORPARK COLLEGE
OXNARD COLLEGE
VENTURA COLLEGE

Other District Revenues

- Full-Time Faculty Hiring Funds
- Part-Time Faculty Equity Funds
- Unrestricted Lottery Proceeds
- Non-Resident Tuition
 - International Tuition
 - Out-of-State Tuition

2022-23 Adoption Budget

General Fund Unrestricted Revenues

ACCOUNT DESCRIPTION	2021-22 ADOPTION BUDGET	2021-22 UNAUDITED ACTUALS	2022-23 ADOPTION BUDGET	Change FY22 Adoption vs FY23 Adoptior
SCFF BASE ALLOCATION		123,891,727	135,174,215	
SCFF SUPPLEMENTAL ALLOCATION		29,268,333	29,618,400	
SCFF STUDENT SUCCESS ALLOCATION		22,403,608	25,917,579	
TOTAL COMPUTATIONAL REVENUE	<u>171,414,422</u> [a]	<u>175,563,668</u>	<u>190,710,194</u>	19,295,772
CURRENT YEAR ADJUSTMENT (Stability)		1,792,475		-
CURRENT YEAR ADJUSTMENT (Deficit)		-	(1,907,102) [b]	(1,907,102)
ADJUSTED TOTAL COMPUTATIONAL REVENUE	<u>171,414,422</u>	<u>177,356,143</u>	<u>188,803,092</u>	<u>17,388,670</u>
PRIOR YEAR ADJUSTMENT (Recalc)	-	1,293,401	-	-
FULL TIME FACULTY HIRING	3,677,156	3,780,043	3,780,043	102,887
PT FACULTY EQUITY COMP	544,036	549,961	553,143	9,107
LOTTERY PROCEEDS	3,810,963	4,086,284	3,504,628	(306,335)
NONRES TUITION - INTL	507,592	692,898	870,235	362,643
NONRES TUITION - DOM	<u>1,047,729</u>	<u>1,309,613</u>	<u>1,685,241</u>	<u>637,512</u>
TOTAL OTHER REVENUE	<u>9,587,476</u>	<u>11,712,200</u>	<u>10,393,290</u>	<u>805,814</u>
TOTAL GENERAL FUND UNRESTRICTED REV	<u>181,001,898</u>	<u>189,068,343</u>	<u>199,196,382</u>	<u>18,194,484</u>

Notes:

[a] FY22 Adoption Budget TCR was based on the 17-18 TCR plus subsequent COLAs.

[b] FY23 Adoption Budget assumes a 1% Deficit Factor.

VCCCD Allocation Model



MOORPARK COLLEGE
OXNARD COLLEGE
VENTURA COLLEGE

VCCCD Allocation Model : Overview

- All State Funding is allocated to each District through a CCC System Office Apportionment
- Allocation Model is used to allocate state funds to individual colleges and is reviewed and updated annually, as necessary.
- Allocation Model was updated in 2021-22 to align our local allocation model to the Student Centered Funding Formula.
 - Three Sections:
 - Districtwide Expenses
 - Class Schedule Delivery
 - Student Centered Funding Formula Allocation
- Updated 2021-22 Allocation Model Being Phased in Over 5 Years
 - FY22 – No Impact
 - FY23 – 25% of the Change
 - FY24 – 50% of the Change
 - FY25 – 75% of the Change
 - FY26 – Fully Implemented



MOORPARK COLLEGE
OXNARD COLLEGE
VENTURA COLLEGE

Districtwide Expenses

FY23 Adoption Revenue	\$ 199,196,382
Less: DWS	\$ (9,775,048)
Less: Utilities	\$ (4,350,000)
Less: DAC (7.3%)	\$ (14,541,336)
Available for distribution	\$ 170,529,998

- “Off the Top” Expenses Include:
 - **Districtwide Services** – Expenses that benefit the entire district and are not assignable to a single location. Examples include: Board of Trustees, Personnel Commissioners, Legal Expenses, IT Infrastructure, Liability Insurance Premiums, Collective Bargaining Administrative Costs, Districtwide Memberships, etc.
 - **Utilities** – Funded “off the top” in order to mitigate the significant differences in utilization due to building size, construction, age, and climatic conditions affected by college locations.
 - **District Administrative Center**



MOORPARK COLLEGE
OXNARD COLLEGE
VENTURA COLLEGE

Class Schedule Delivery Allocation

DCAS and the colleges recommended the funding model reflect our primary function — instruction. Maintaining the Schedule Delivery Allocation is a way to ensure adequate funding per college for instruction.

	MC		OC		VC		Total
Unadjusted FTES (FY22 Annual, includes NonResident)	9,429		4,108		7,500		21,036
WSCH	141,432		61,615		112,496		315,543
Productivity Factor	525		525		525		
FTEF	269.4		117.4		214.3		
FTEF adjustment	14.8		7.65		13.3		
less: Full Time positions (FTEF)	(119.4)	\$ 19,962,473	(64.2)	\$ 10,307,658	(102.0)	\$ 16,714,128	\$ 46,984,259
=Hourly FTEF @ ^[a]	\$ 60,084	\$ 9,901,466	61	\$ 3,656,832	126	\$ 7,546,430	\$ 21,104,728
Total Class Schedule Delivery Allocation	\$ 29,863,939		\$ 13,964,490		\$ 24,260,558		\$ 68,088,987
Remaining to be Allocated							\$ 102,441,011

- Class Schedule Delivery Allocation:
 - Calculates the # of FTEF needed to produce the District’s FTES based on a Productivity Factor of 525
 - Calculates the number of Full-Time Faculty at each campus and allocates sufficient resources to fund all Full-Time instructional faculty positions and the number of Part-Time Faculty needed



SCFF Based Allocation

Approx. 50% of total allocated revenue are Allocated Based on the SCFF:

	Percent	Amount
1. Base allocation	70%	\$ 71,708,708
2. Supplemental allocation	20%	\$ 20,488,202
3. Student success allocation	10%	\$ 10,244,101
		\$ 102,441,011

1. Base allocation	MC	OC	VC	Total
Basic allocation	\$ 6,783,703	\$ 5,814,600	\$ 5,814,600	\$ 18,412,903
Remaining base allocation				\$ 53,295,805
FY22 Annual 320 Credit FTES (Resident)	9,236.17	4,069.18	7,240.53	20,545.88
Percent of total	45%	20%	35%	100%
Campus remaining base allocation	\$ 23,958,532	\$ 10,555,412	\$ 18,781,861	\$ 53,295,805
Sub-total Base allocation	\$ 30,742,235	\$ 16,370,012	\$ 24,596,461	\$ 71,708,708

- Base Allocation (70%)
 - Basic Allocation Based on the Size of each Campus
 - Remaining Amount distributed by each campus' share of District Credit Resident FTES



SCFF Based Allocation

Approx. 50% of total allocated revenue are Allocated Based on the SCFF:

	Percent	Amount
1. Base allocation	70%	\$ 71,708,708
2. Supplemental allocation	20%	\$ 20,488,202
3. Student success allocation	10%	\$ 10,244,101
		\$ 102,441,011

2. Supplemental allocation (FY20-21)	MC	OC	VC	Total
Pell Grant recipients	2,770	2,806	3,248	8,824
Promise Grant recipients	6,533	5,359	7,305	19,197
AB540 Students	546	367	449	1,362
	9,849	8,532	11,002	29,383
Percent of total	34%	29%	37%	100%
Sub-total Campus supplemental allocation	\$ 6,867,519	\$ 5,949,200	\$ 7,671,483	\$ 20,488,202

- Supplemental Allocation (20%)
 - Based on the number of Pell Grant, Promise Grant, and AB540 Students at each College.



SCFF Based Allocation

Approx. 50% of total allocated revenue are Allocated Based on the SCFF:

3. Student success allocation (FY20-21)

All Students	Weight	\$ 7,687,531 MC	OC	VC	Total
Associate degrees for transfer	4	1,021	447	710	2,178
Associate degrees	3	567	387	752	1,706
Credit Certificates	2	256	140	189	585
Transfer Level Math & English	2	932	252	571	1,755
Transfer	1.5	1,207	291	705	2,203
Nine or More CTE Units	1	1,610	869	1,383	3,862
Regional Living Wage	1	1,096	677	1,185	2,958
Total student awards		6,689	3,063	5,495	15,247
Percent of total		44%	20%	36%	100%
Sub-total Student success allocation, All Students		\$ 3,403,540	\$ 1,534,446	\$ 2,749,545	\$ 7,687,531

- Success Allocation (10%)
 - Based on the number of successful outcomes in the categories identified in the SCFF.
 - Additional Funding is Provided for successful outcomes of students who are Pell Grant recipients, or Promise Grant recipients.



MOORPARK COLLEGE
OXNARD COLLEGE
VENTURA COLLEGE

SCFF Based Allocation

Pell Grant Recipients		\$ 1,297,349			
	Weight	MC	OC	VC	Total
Associate degrees for transfer	6	379	338	394	1,111
Associate degrees	4.5	230	276	433	939
Credit Certificates	3	72	95	92	259
Transfer Level Math & English	3	206	154	218	578
Transfer	2.25	351	181	324	856
Nine or More CTE Units	1.5	515	511	691	1,717
Regional Living Wage	1.5	278	314	432	1,024
Total student awards		2,031	1,869	2,584	6,484
Percent of total		31%	29%	39%	100%
Sub-total Student success allocation, Pell		\$ 408,575	\$ 377,843	\$ 510,931	\$ 1,297,349
California Promise Grant Recipients		\$ 1,259,222			
	Weight	MC	OC	VC	Total
Associate degrees for transfer	4	551	415	564	1,530
Associate degrees	3	338	341	598	1,277
Credit Certificates	2	122	120	133	375
Transfer Level Math & English	2	344	209	348	901
Transfer	1.5	504	250	471	1,225
Nine or More CTE Units	1	819	688	1,038	2,545
Regional Living Wage	1	525	498	731	1,754
Total student awards		3,203	2,521	3,883	9,607
Percent of total		34%	26%	40%	100%
Sub-total Student success allocation, College Promise		\$ 422,229	\$ 331,163	\$ 505,830	\$ 1,259,222
Total Student Success Allocation		\$ 4,234,344	\$ 2,243,451	\$ 3,766,306	\$ 10,244,101



MOORPARK COLLEGE
 OXNARD COLLEGE
 VENTURA COLLEGE

Allocation Model Totals

- Depicts the Total Allocation for each College as calculated by the Allocation Model, the Phase In Adjustment, any Carryover Funds, and any Major Initiative Funding.

	MC	OC	VC	TOTAL
College Allocation	\$ 71,708,036	\$ 38,527,153	\$ 60,294,809	\$ 170,529,998
New Model Phase-In Adjustment - Year 2 [c]	\$ 888,237	\$ (757,469)	\$ (130,768)	\$ -
Adjusted College Allocation FY23	\$ 72,596,273	\$ 37,769,684	\$ 60,164,041	\$ 170,529,998
Campus FY22 2% Carryover [b]	\$ 1,316,490	\$ 703,456	\$ 1,090,665	\$ 3,110,611
Major Initiative Funding	\$ -	\$ 500,000	\$ -	\$ 500,000
Total FY23 Tentative Budget College Allocation	\$ 73,912,763	\$ 38,973,140	\$ 61,254,706	\$ 174,140,609

2022-23 Adoption Budget Allocation Model

FY23 Adoption Revenue	\$ 199,196,382
Less: DWS	\$ (9,775,048)
Less: Utilities	\$ (4,350,000)
Less: DAC (7.3%)	\$ (14,541,336)
Available for distribution	\$ 170,529,998

	Moorpark	Oxnard	Ventura	Total
Total Class Schedule Delivery Allocation	\$ 29,863,939	\$ 13,964,490	\$ 24,260,558	\$ 68,088,987
Remaining to be Allocated				<u>\$ 102,441,011</u>

	Percent	Amount
1. Base allocation	70%	\$ 71,708,708
2. Supplemental allocation	20%	\$ 20,488,202
3. Student success allocation	10%	\$ 10,244,101
		<u>\$ 102,441,011</u>

	Moorpark	Oxnard	Ventura	Total
1. Base Allocation	\$ 30,742,235	\$ 16,370,012	\$ 24,596,461	\$ 71,708,708
2. Supplemental Allocation	\$ 6,867,519	\$ 5,949,200	\$ 7,671,483	\$ 20,488,202
3. Student Success Allocation	\$ 4,234,344	\$ 2,243,451	\$ 3,766,306	\$ 10,244,101
College Allocation	<u>\$ 71,708,037</u>	<u>\$ 38,527,153</u>	<u>\$ 60,294,808</u>	<u>\$ 170,529,998</u>
New Model Phase-In Adjustment - Year 2	\$ 888,237	\$ (757,469)	\$ (130,768)	\$ -
Adjusted College Allocation FY23	<u>\$ 72,596,274</u>	<u>\$ 37,769,684</u>	<u>\$ 60,164,040</u>	<u>\$ 170,529,998</u>
Campus FY22 2% Carryover *	\$ 1,316,490	\$ 703,456	\$ 1,090,665	\$ 3,110,611
Major Initiative Funding	\$ -	\$ 500,000	\$ -	\$ 500,000
Total FY23 Adoption Budget College Allocation	<u>\$ 73,912,764</u>	<u>\$ 38,973,140</u>	<u>\$ 61,254,705</u>	<u>\$ 174,140,609</u>

* Similar to the colleges, the District Office (DAC) is allowed up to a 2% carryover. The DAC Carryover from FY22 is \$256,993

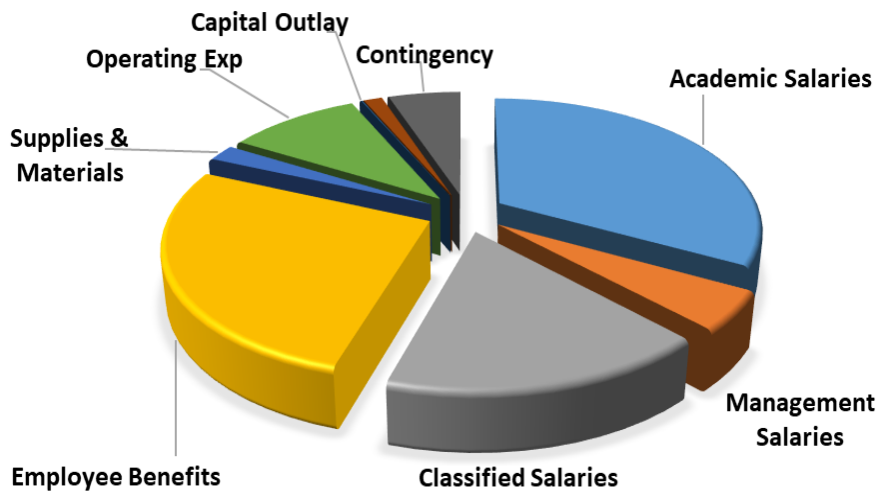
Unrestricted General Fund Budget

- Fund 111 – Unrestricted General Fund
- Fund 113 – Infrastructure Fund
- Fund 114 – General Fund - Designated

FUND 111 – Unrestricted General Fund

2022-23 Adoption Budget

Unrestricted General Fund 111 by Object



	2020-21 Adoption Budget	Percent of Budget	2021-22 Adoption Budget*	Percent of Budget
Academic Salaries	65,006,913	35.3%	66,726,334	32.9%
Management Salaries	9,397,374	5.1%	9,941,721	4.9%
Classified Salaries	32,002,660	17.4%	34,236,012	16.9%
Employee Benefits	49,703,366	27.0%	54,520,387	26.8%
Salary & Benefit Subtotal	156,110,313	84.8%	165,424,454	81.5%
Supplies & Materials	3,056,895	1.7%	4,194,481	2.1%
Operating Exp	16,204,623	8.8%	19,718,657	9.7%
Capital Outlay	134,297	0.1%	204,889	0.1%
Transfers	1,756,462	1.0%	2,754,474	1.4%
Contingency	6,902,031	3.7%	10,767,031	5.3%
Total Expenditures	184,164,621	100.0%	203,063,986	100.0%

* Includes site carryover funds.

** Includes contribution to Fund 693 for Retiree Health Benefits. The total transfer for FY23 is \$7,631,503.

2022-23 Adoption Budget

Unrestricted General Fund 111 by Cost Center

	Moorpark College		Oxnard College		Ventura College		District Admin Center		Districtwide Services	
	Adoption Budget*	Percent of Total	Adoption Budget*	Percent of Total	Adoption Budget*	Percent of Total	Adoption Budget*	Percent of Total	Adoption Budget*	Percent of Total
FACULTY SALARIES	28,731,061	38.9%	13,911,195	35.7%	24,084,078	39.3%	-	0.0%	-	0.0%
MANAGEMENT SALARIES	2,623,999	3.6%	2,311,786	5.9%	2,714,612	4.4%	2,291,324	15.5%	77,593	0.8%
CLASSIFIED SALARIES	12,110,000	16.4%	6,420,332	16.5%	9,512,813	15.5%	5,990,186	40.5%	125,088	1.3%
EMPLOYEE BENEFITS	19,883,183	26.9%	11,559,486	29.7%	17,906,182	29.2%	4,962,286	33.5%	209,250	2.1%
SALARY & BENEFITS SUBTOTAL	<u>63,348,243</u>	<u>85.7%</u>	<u>34,202,799</u>	<u>87.8%</u>	<u>54,217,685</u>	<u>88.5%</u>	<u>13,243,796</u>	<u>89.5%</u>	<u>411,931</u>	<u>4.2%</u>
SUPPLIES & MATERIALS	2,089,038	2.8%	779,822	2.0%	1,206,911	2.0%	100,410	0.7%	18,300	0.2%
SOPERATING EXP	3,779,533	5.1%	1,380,647	3.5%	3,300,407	5.4%	453,935	3.1%	6,454,135	66.0%
CAPITAL OUTLAY	21,701	0.0%	26,785	0.1%	48,703	0.1%	37,700	0.3%	70,000	0.7%
TRANSFERS	(157,208)	-0.2%	319,000	0.8%	(19,000)	0.0%	(9,000)	-0.1%	2,620,682	26.8%
CONTINGENCY	4,831,456	6.5%	2,264,087	5.8%	2,500,000	4.1%	971,488	6.6%	200,000	2.0%
SUBTOTAL	<u>10,564,520</u>	<u>14.3%</u>	<u>4,770,341</u>	<u>12.2%</u>	<u>7,037,021</u>	<u>11.5%</u>	<u>1,554,533</u>	<u>10.5%</u>	<u>9,363,117</u>	<u>95.8%</u>
TOTAL EXPENDITURES	<u>73,912,763</u>	<u>100.0%</u>	<u>38,973,140</u>	<u>100.0%</u>	<u>61,254,706</u>	<u>100.0%</u>	<u>14,798,329</u>	<u>100.0%</u>	<u>9,775,048</u>	<u>100.0%</u>

* Includes site carryover funds

Historical Salary & Benefit Costs General Fund 111 - Unrestricted (as a Percent of Total Expenditures)

Year	%	
2012-13	85.7%	
2013-14	86.1%	
2014-15	84.7%	
2015-16	85.6%	
2016-17	86.3%	
2017-18	84.0%	
2018-19	83.5%	
2019-20	83.5%	
2020-21	82.0%	COVID
2021-22	80.7%	COVID
2022-23	81.5%	Budgeted *

* Pending the outcome of negotiations with the District's Collective Bargaining Units.

2022-23 Key Budget Components and Assumptions

Unrestricted General Fund (Fund 111) Assumptions

Component	2021-22	2022-23
Funded FTES	25,673	20,287
COLA	5.07%	6.56%
Budgeted Total Computational Revenue (TCR)	\$171.4M	\$188.8M
Step/Longevity - Faculty	1.70%	1.68%
Step/Longevity - Classified	1.40%	1.30%
Step/Longevity - Confidential/Supervisors/Management	1%	1.05%
STRS Rate	16.92%	19.10%
PERS Rate	22.91%	25.37%
Utility Cost Increase	0%	6%
Carryover (2%)	\$3,162,723	\$3,367,604

2022-23 Key Budget Components

Additional District Cost on Each Payroll Dollar		
Statutory Benefits	Academic	Classified
State Teachers Retirement System (STRS)	19.1%	–
Public Employee Retirement System (PERS)	–	25.37%
Social Security (OASDI)	–	6.20%
Medicare	1.45%	1.45%
State Unemployment Insurance (SUI) *	0.05%	0.05%
Workers' Compensation	1.70%	1.92%
Active Employee Retiree Health Liability (HRL) **	–	–
Retired Employee Retiree Health Liability (HR2) **	–	–
Total	22.30%	35.50%

* Unemployment Insurance is expected to remain at .45% due to the high unemployment costs during the pandemic. The District is planning to continue using federal relief funds to cover the increased expense.

** Beginning in 2022-23, the District no longer allocates the cost of Retiree Health Benefits to each position. Instead, the cost of this liability is funded through a transfer from various district funds to the Retiree Health Benefits fund. The total transfer for the 2022-23 Fiscal year is \$8 million.

FUND 113 – Infrastructure Model



MOORPARK COLLEGE
OXNARD COLLEGE
VENTURA COLLEGE

Infrastructure Model : History

- January 2011 – OC & VC received accreditation warnings including Deficiencies with integrating the principles of Total Cost of Ownership into Budget Development
- March 2012 – Board approved Infrastructure Funding Plan & Allocation model to Address the Total Cost Of Ownership and Infrastructure Needs, including:
 - Scheduled Maintenance & Capital Furniture
 - Library Materials & Databases
 - Technology & Equipment Refresh
- In FY2015-16 the District Received \$14.4 million in one-time funding to pay down previously unpaid State Mandated Cost Reimbursements. \$11.4 million of these funds were placed into Fund 113.



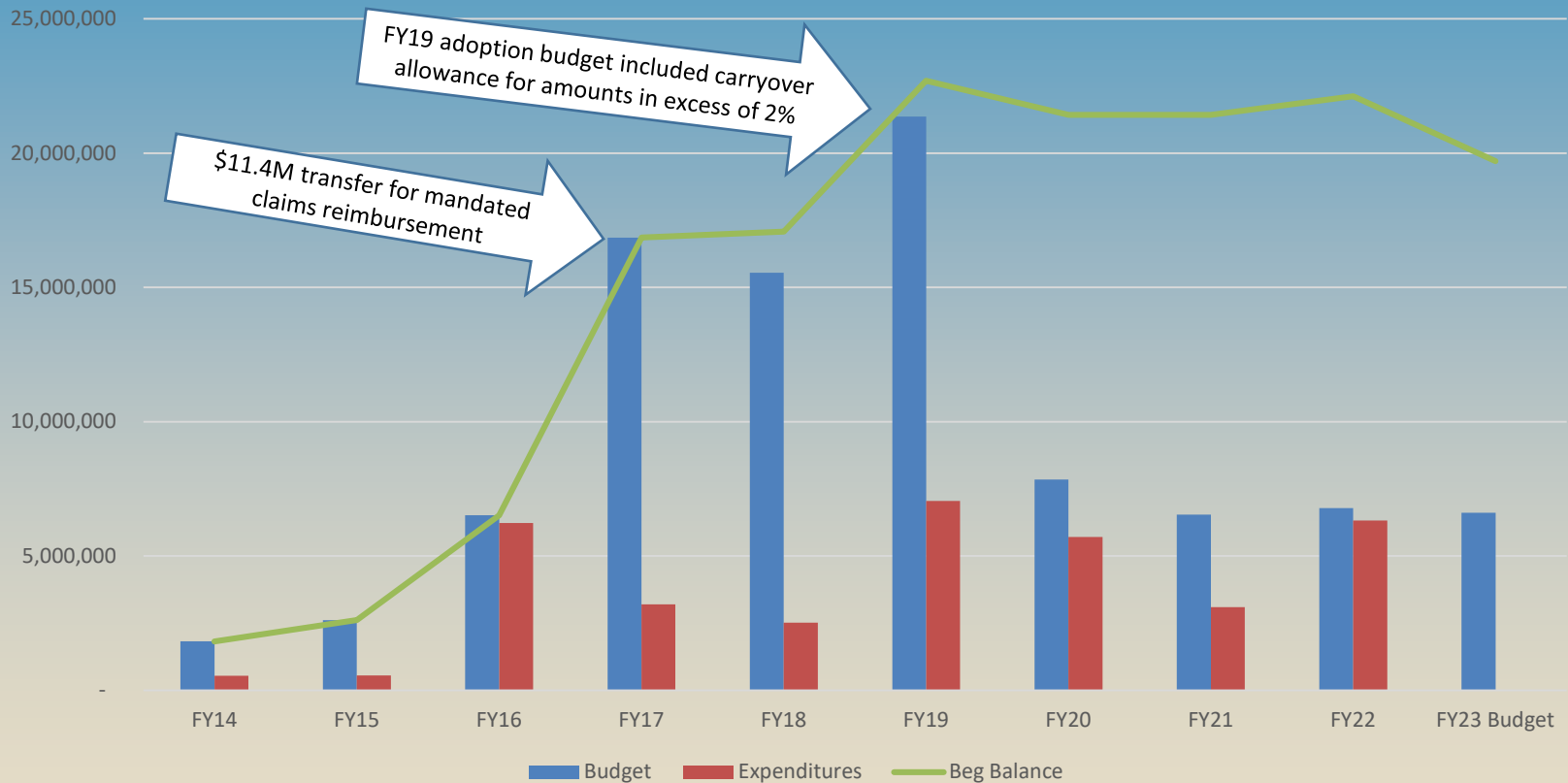
Infrastructure Model : Funding Sources

- Variable, Unstable, and Uncertain Funding Sources
 - Enrollment Fee Local Revenue (2%)
 - Interest Income
 - Any Unbudgeted Unrestricted General Fund Revenue Other Than Apportionment.
 - Part-Time Faculty Office Hours
 - Part-Time Faculty Health Insurance
 - Mandated Costs Block Grant
 - Student Record Fees
 - Library Fines
 - Other Misc. Income
- Net Savings between budget and actual expenses from Districtwide Services and Utilities Allocations

FUND 113

General Fund – Unrestricted – Designated Infrastructure

FY14 - FY23 Budget vs. Expenditures



Revenue sources:

- Net savings between budget & actual expenses from DWS and utilities allocations
- Any unbudgeted unrestricted general fund revenue (except growth and COLA)
- Enrollment fee local revenue
- Interest income

Expenditure categories:

- Scheduled maintenance & capital furniture
- Library materials/databases
- Instructional/Non-instructional equipment
- Technology refresh/replacement
- Other one-time expenditures

FUND 113

FY2022-23 PLANNED PROJECTS

Moorpark College

Scheduled Maintenance & Instructional Furniture	\$655,000
Library Materials & Databases	\$111,000
Instructional and Non-Instructional Equipment	\$170,000
Tech Hardware & Software	\$550,500
Other	\$150,000
	\$1,586,500

Moorpark College:

FY23 Ending Fund Balance	\$11,429,358
FY23 Projected Expenses (Budget)	(\$1,586,500)
FY23 Projected Ending Fund Balance	\$9,842,858

- Furniture replacement
- Program Review equipment requests
- Program Review technology requests
- Library Operations

Oxnard College

Scheduled Maintenance and Instructional Furniture	\$824,000
Library Materials & Databases	\$82,500
Instructional and Non-Instructional Equipment	\$330,000
IT Equipment and Infrastructure	\$715,500
Other	\$300,000
	\$2,252,000

Oxnard College:

FY22 Projected Ending Fund Balance	\$4,061,945
FY23 Projected Expenses (Budget)	(\$2,252,000)
FY23 Projected Ending Fund Balance	\$1,809,945

- Building Upkeep & Furniture Replacement
- Library Operations
- Clean Diesel Vehicles & New Instructional Equipment
- Classroom Presentation Equipment Upgrades
- Landscape Master Plan

FUND 113

FY2022-23 PLANNED PROJECTS

Ventura College

Scheduled Maintenance & Instructional Furniture	\$700,000
Library Books and Databases	\$130,000
Instructional and Non-Instructional Equipment	\$860,000
Tech Hardware & Software	\$565,000
Other	\$460,000
	\$2,715,000

Ventura College:

FY22 Projected Ending Fund Balance	\$3,601,485
FY23 Projected Expenses (Budget)	(\$1,337,477)
FY23 Projected Ending Fund Balance	\$886,485

- Building Upkeep & Furniture Replacement
- Library Operations
- Program Review Equipment Requests
- Program Review Technology Requests

District Administrative Center

District Administrative Center:

FY22 Projected Ending Fund Balance	\$609,154
FY23 Projected Expenses (Budget)	(\$50,000)
FY23 Projected Ending Fund Balance	\$559,154

FUND 114 – General Fund - Designated



Fund 114 – General Fund - Designated

- Represents revenues & expenditures associated with contract education, entrepreneurial programs, book store, civic center, and other activities initiated by the colleges and intended to be primarily self-supporting.
 - Bookstore
 - Civic Center
 - Economic Workforce Development
 - Leases
 - Indirect Cost Recovery
 - International Students
- Funding designated by the board for specific purposes.
 - Emergency Preparedness
 - Energy Efficiency
 - COVID Response
 - Major Initiative Funding – Oxnard PACE/ESL Expansion

FUND 114

General Fund – Unrestricted – Designated

FY14 - FY23 Budget vs. Expenditures



[a] Transfer in \$5.3M from bookstore equity

[b] Transfer in \$3M for mandated claims reimbursement, and \$2M from reserves for emergency preparedness

FUND 114

FY2022-23 PLANNED PROJECTS

Moorpark College

Moorpark:

FY22 ending fund balance	\$7,627,042
FY23 revenue	+ 596,289
<u>FY23 budget</u>	<u>- 1,105,254</u>
FY23 projected ending fund balance	\$7,118,077

Significant programs:

- Zoo Activities – Transferred to Fund 391 in FY23
- Indirect Cost Recovery
- Bookstore Lease
- International Students

Plans/Usage of balances:

- Expansion of the zoo
- Renovation of the student center

Oxnard College

Oxnard:

FY22 ending fund balance	\$3,845,687
FY23 revenue	+1,269,964
<u>FY23 budget</u>	<u>- 2,226,727</u>
FY23 projected ending fund balance	\$2,888,924

Significant programs:

- PACE/ESL Expansion
- Bookstore / CSSC County Leases
- Indirect Cost Recovery
- Civic Center

Plans/Usage of balances:

- FT grounds worker and PT custodian to support Civic Center
- FT college services supervisor

Ventura College

Ventura:

FY22 ending fund balance	\$ 4,454,448
FY23 revenue	+ 639,328
<u>FY23 budget</u>	<u>- 1,129,978</u>
FY23 projected ending fund balance	\$ 3,963,798

Significant programs:

- Civic Center
- Indirect Cost Recovery
- Bookstore Lease
- International Students

Plans/Usage of balances:

- Co-curricular activities
- FT College Services Supervisor
- Sr. Accounting Tech
- Personnel costs to support Civic Center

FUND 114

FY2022-23 PLANNED PROJECTS

Economic Development

Economic Development Programs:

FY22 ending fund balance	\$ 277,925
FY23 revenue	+ 98,680
FY23 budget	<u>- 308,392</u>
FY23 projected ending fund balance	\$ 68,213

District Administrative Center

District Administrative Center:

FY22 ending fund balance	\$1,173,065
FY23 revenue	+ 280,000
FY23 budget	<u>- 464,693</u>
FY23 projected ending fund balance	\$ 988,372

Significant programs:

- District Office Building
- Indirect Cost Recovery

Plans/Usage of balances:

- Warehouse space
- Records retention service

Districtwide Programs

Districtwide Programs:

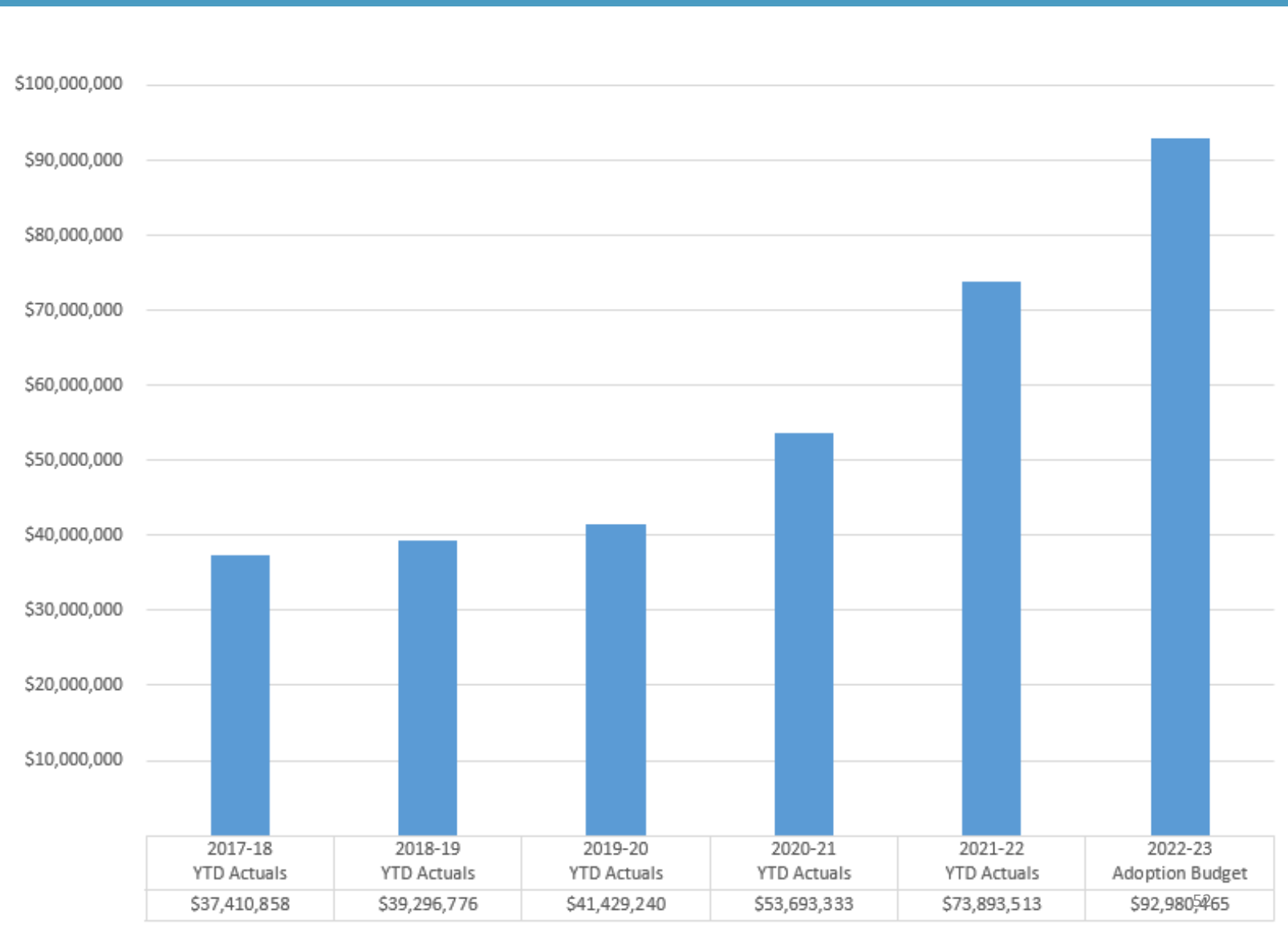
FY22 ending fund balance	\$ 3,375,558
FY23 revenue	+ 25,340
FY23 budget	<u>- 1,436,057</u>
FY23 projected ending fund balance	\$ 1,964,841

Categorical Programs & Grant Funding



MOORPARK COLLEGE
 OXNARD COLLEGE
 VENTURA COLLEGE

Categorical Programs & Grants





MOORPARK COLLEGE
 OXNARD COLLEGE
 VENTURA COLLEGE

Future Budget Augmentations from 2022-23 Enacted Budget

Program	CA Community Colleges	VCCCD
Student housing construction project	\$547 million	\$63 million
Deferred maintenance	\$841 million	\$16.5 million
COVID-19 Recovery Block Grant	\$650 million	\$14.7 million (estimated)
Retention & enrollment outreach	\$150 million	\$3.1 million
SFRF emergency financial assistance grants	\$150 million	\$3.3 million
Guided pathways (AB 132) Phase 1	\$28.5 million	\$1.1 million
Basic needs one-time Phase 2	\$40 million	\$748 thousand



MOORPARK COLLEGE
 OXNARD COLLEGE
 VENTURA COLLEGE

Highlights of State Categorical Programs

Program	FY23 VCCCD Adoption Budget	Impacts of FY23 System-wide Increases
CalWorks	\$730,650	\$3.2M system-wide increase \$183K future budget augmentation
Cooperative Agencies Resource for Education (CARE)	\$420,148	\$11.3M system-wide increase \$333K future budget augmentation
Disabled Student Programs and Services (DSPS)	\$3,339,664	\$33.3M system-wide increase \$1.0M future budget augmentation
Extended Opportunity Programs and Services (EOPS)	\$2,977,429	\$33.9M system-wide increase \$815K future budget augmentation
Strong Workforce Program (SWP) – Local	\$3,504,231	N/A
Student Equity & Achievement (SEA)	\$9,463,445	\$25M system-wide increase \$498K future budget augmentation



MOORPARK COLLEGE
 OXNARD COLLEGE
 VENTURA COLLEGE

State Categorical Programs : College Affordability & Supports

Program	FY23 VCCCD Adoption Budget	Impacts of FY23 System-wide Increases
California College Promise (AB 19 & AB 2)	\$2,633,157	\$18.7M system-wide increase \$589K future budget augmentation
Student Success Completion Grant	\$5,271,111	\$250M system-wide increase \$5.6M future budget augmentation
Student Financial Aid Administration	\$1,169,928	\$7.3M system-wide increase \$303K future budget augmentation



Supplementing General Funds

MENTAL HEALTH SERVICES

- Student health fee
- Higher Education Emergency Relief Funds (HEERF)
- Student equity & achievement (SEA)
- Mental health categorical program

OUTREACH EFFORTS

- Sub-fund 114 programs
- Higher Education Emergency Relief Funds (HEERF)
- Student equity & achievement (SEA)
- Retention & enrollment outreach categorical program
- Basic Needs categorical program
- Dreamer Resource
- EOPS
- SFAA/BFAP
- Strong Workforce Program
- Veterans Resource Center

General Fund Expenditures by Activity

2022-23 Adoption Budget Expenditures by Activity

Total District General Fund - Unrestricted & Restricted

	FY20		FY21		FY22		FY23 Budget	
Revenue	244,474,407		246,542,074		278,115,305		295,863,564	
Expenditures by Activity								
Admissions & Records	2,377,520	1.0%	2,471,284	1.0%	2,502,855	0.9%	3,051,614	1.0%
Ancillary Services	1,718,517	0.7%	1,488,567	0.6%	1,991,591	0.7%	1,989,009	0.6%
Auxillary Services	1,780,443	0.8%	1,361,193	0.5%	498,456	0.2%	132,852	0.0%
Community Services & Economic Dev	1,222,635	0.5%	860,215	0.3%	1,002,776	0.4%	1,390,405	0.4%
Food Services	1,500	0.0%	-	0.0%	-	0.0%	-	0.0%
General Institutional Support Svcs	32,346,156	13.7%	41,965,961	16.5%	52,325,997	19.0%	59,170,260	18.7%
Instructional	94,745,321	40.1%	92,638,380	36.4%	93,986,506	34.2%	105,105,252	33.3%
Instructional Administration	19,666,078	8.3%	20,497,075	8.1%	21,246,909	7.7%	23,635,651	7.5%
Instructional Support Services	5,310,256	2.2%	5,788,765	2.3%	8,327,901	3.0%	12,149,579	3.8%
Long-Term Debt & Other Financing	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Operation & Maintenance of Plant	16,173,001	6.8%	16,703,756	6.6%	18,211,966	6.6%	23,792,992	7.5%
Physical Property And Related Acqui	555,078	0.2%	609,989	0.2%	1,395,426	0.5%	972,000	0.3%
Planning, Policymaking & Coordination	4,207,646	1.8%	4,564,371	1.8%	4,639,751	1.7%	5,483,891	1.7%
Student Counseling and Guidance	12,096,441	5.1%	12,566,338	4.9%	12,418,871	4.5%	16,416,270	5.2%
Student Svcs Other	19,268,214	8.2%	19,955,011	7.8%	21,919,075	8.0%	30,610,659	9.7%
Transfer, Student Aid & Other Outgo	24,894,965	10.5%	32,791,069	12.9%	34,693,279	12.6%	20,919,306	6.6%
Contingency							10,924,036	3.5%
Total	236,363,773		254,261,974		275,161,359		315,743,776	

2022-23 Adoption Budget

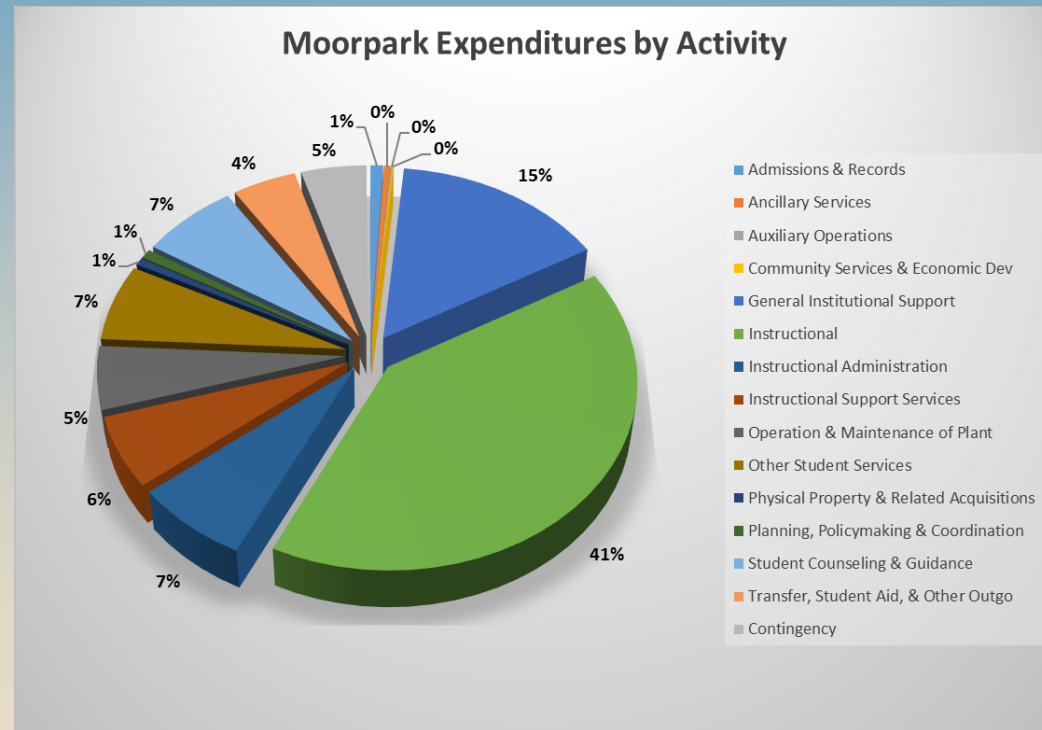
Definitions of Expenditure Activities

- **Admissions & Records** – Student admissions, evaluations, transfer evaluations, registrations, transcript processing, degree certifications
- **Ancillary Services** – Bookstores, Child Development Centers, Parking, Student and Co-Curricular Activities
- **Auxiliary Operations** – Contract Education
- **Community Services & Economic Development** – Community Recreation, Community Service Classes, Community Use of Facilities, Economic Development
- **General Institutional Support Services** – Community Relations, Fiscal Operations, Human Resources, Staff Development, Staff Diversity, Logistical Services, Information Technology Services
- **Instructional** – Direct cost of classroom instruction
- **Instructional Administration** – All expenditures associated with the administrative management of instructional activities
- **Instructional Support Services** – Learning Centers, Libraries, Media Services, Academic Information Technology
- **Operation & Maintenance of Plant** – Building/Grounds Maintenance and Repairs, Custodial Services, Utilities
- **Physical Property and Related Acquisition** – Purchase of land and buildings, construction of buildings, non-routine repair and maintenance of buildings
- **Planning, Policymaking & Coordination** – All expenditures associated with executive-level activities
- **Student Counseling & Guidance** – Counseling and Guidance services, Matriculation and Assessment services, Transfer Programs, Career Guidance services
- **Student Services, Other** – CalWorks, Disabled Student Programs and Services (DSPS), Extended Opportunity Programs and Services (EOPS), Health Services, Student Personnel Administration, Financial Aid Administration, Job Placement Services, Veterans Services
- **Transfer, Student Aid, and Other Outgo** – Inter- and intra-fund transfers, direct financial aid payments to or for students
- **Contingency** – Portion of current fiscal year's budget designated for unexpected costs that may arise during the year

2022-23 Adoption Budget Moorpark College Expenditures by Activity

Moorpark College General Fund - Unrestricted & Restricted

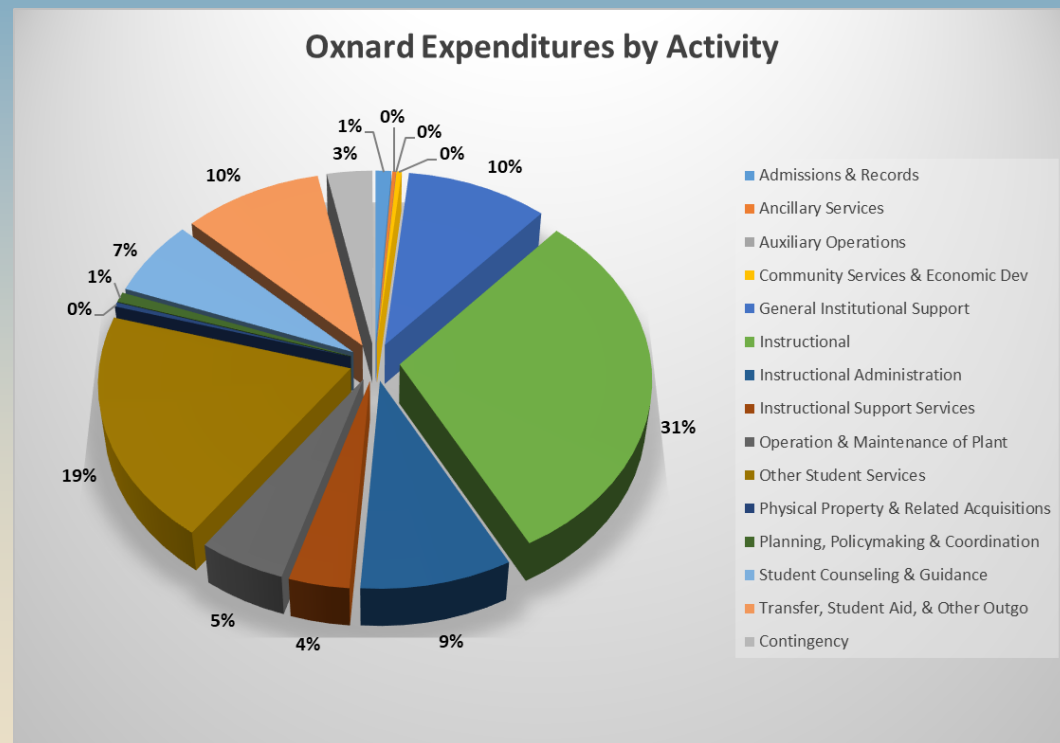
Activity	FY23 Budget	
Admissions & Records	952,690	0.9%
Ancillary Services	477,053	0.4%
Auxiliary Operations	119,155	0.1%
Community Services & Economic Dev	90,161	0.1%
General Institutional Support	16,295,746	15.1%
Instructional	43,685,681	40.5%
Instructional Administration	7,641,380	7.1%
Instructional Support Services	6,609,618	6.1%
Operation & Maintenance of Plant	5,879,268	5.5%
Other Student Services	7,106,622	6.6%
Physical Property & Related Acquisitions	687,815	0.6%
Planning, Policymaking & Coordination	878,289	0.8%
Student Counseling & Guidance	7,458,600	6.9%
Transfer, Student Aid, & Other Outgo	4,874,862	4.5%
Contingency	4,988,460	4.6%
Total	107,745,400	



2022-23 Adoption Budget Oxnard College Expenditures by Activity

Oxnard College General Fund - Unrestricted & Restricted

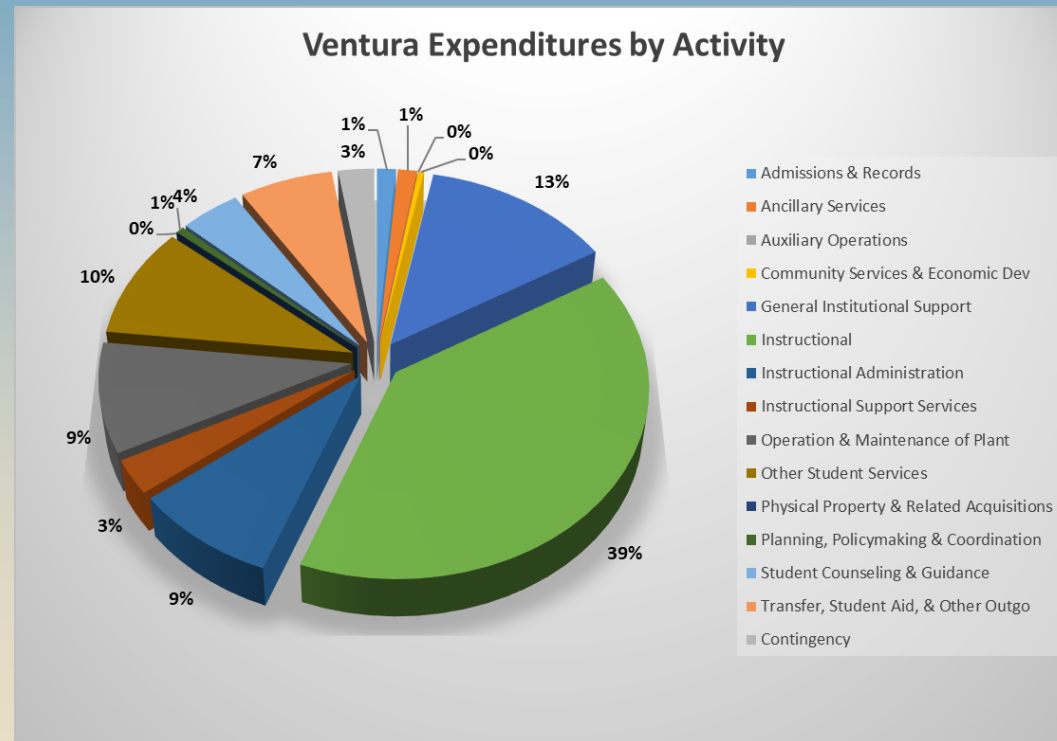
Activity	FY23 Budget	
Admissions & Records	784,939	1.1%
Ancillary Services	182,822	0.3%
Auxiliary Operations	-	0.0%
Community Services & Economic Dev	259,504	0.4%
General Institutional Support	7,062,225	9.9%
Instructional	21,882,037	30.6%
Instructional Administration	6,455,786	9.0%
Instructional Support Services	2,583,447	3.6%
Operation & Maintenance of Plant	3,698,712	5.2%
Other Student Services	13,931,684	19.5%
Physical Property & Related Acquisitions	267,000	0.4%
Planning, Policymaking & Coordination	610,861	0.9%
Student Counseling & Guidance	4,643,065	6.5%
Transfer, Student Aid, & Other Outgo	6,953,136	9.7%
Contingency	2,264,088	3.2%
Total	71,579,306	



2022-23 Adoption Budget Ventura College Expenditures by Activity

Ventura College General Fund - Unrestricted & Restricted

Activity	FY23 Budget	
Admissions & Records	1,312,091	1.3%
Ancillary Services	1,328,299	1.3%
Auxiliary Operations	-	0.0%
Community Services & Economic Dev	399,981	0.4%
General Institutional Support	13,337,075	13.3%
Instructional	39,490,796	39.4%
Instructional Administration	8,749,251	8.7%
Instructional Support Services	2,954,309	2.9%
Operation & Maintenance of Plant	9,353,907	9.3%
Other Student Services	9,447,328	9.4%
Physical Property & Related Acquisitions	-	0.0%
Planning, Policymaking & Coordination	591,575	0.6%
Student Counseling & Guidance	4,210,367	4.2%
Transfer, Student Aid, & Other Outgo	6,490,954	6.5%
Contingency	2,500,000	2.5%
Total	100,165,933	



Multi-Year Projection

Multi-Year Projection (MYP) FY23 – FY26

Core Assumptions

- Based on Enacted State Budget
- District Revenue Assumes the Application to use the Emergency Conditions Allowance is Approved by the State Chancellor’s Office. Additional funding is included in contingency.
- COLA of 6.56% for FY22-23, 3.5% for FY23-24, 3.0% for FY24-25 and FY25-26. Estimates are from the LAO Fiscal Outlook from October 2021.
- Step/Column/Longevity
- Annual H&W benefits increase of 5%
- State’s hold-harmless allocation extended through FY 2024-25. Funding Floor implemented for FY 2025-26
- STRS rate increases to 19.1% in FY 23 with no further increases at this time.
- PERS rates are as follows:
 - FY 22-23 – 25.37%
 - FY 23-24 – 25.2%
 - FY 24-25 – 24.6%
 - FY 25-26 – 23.7%

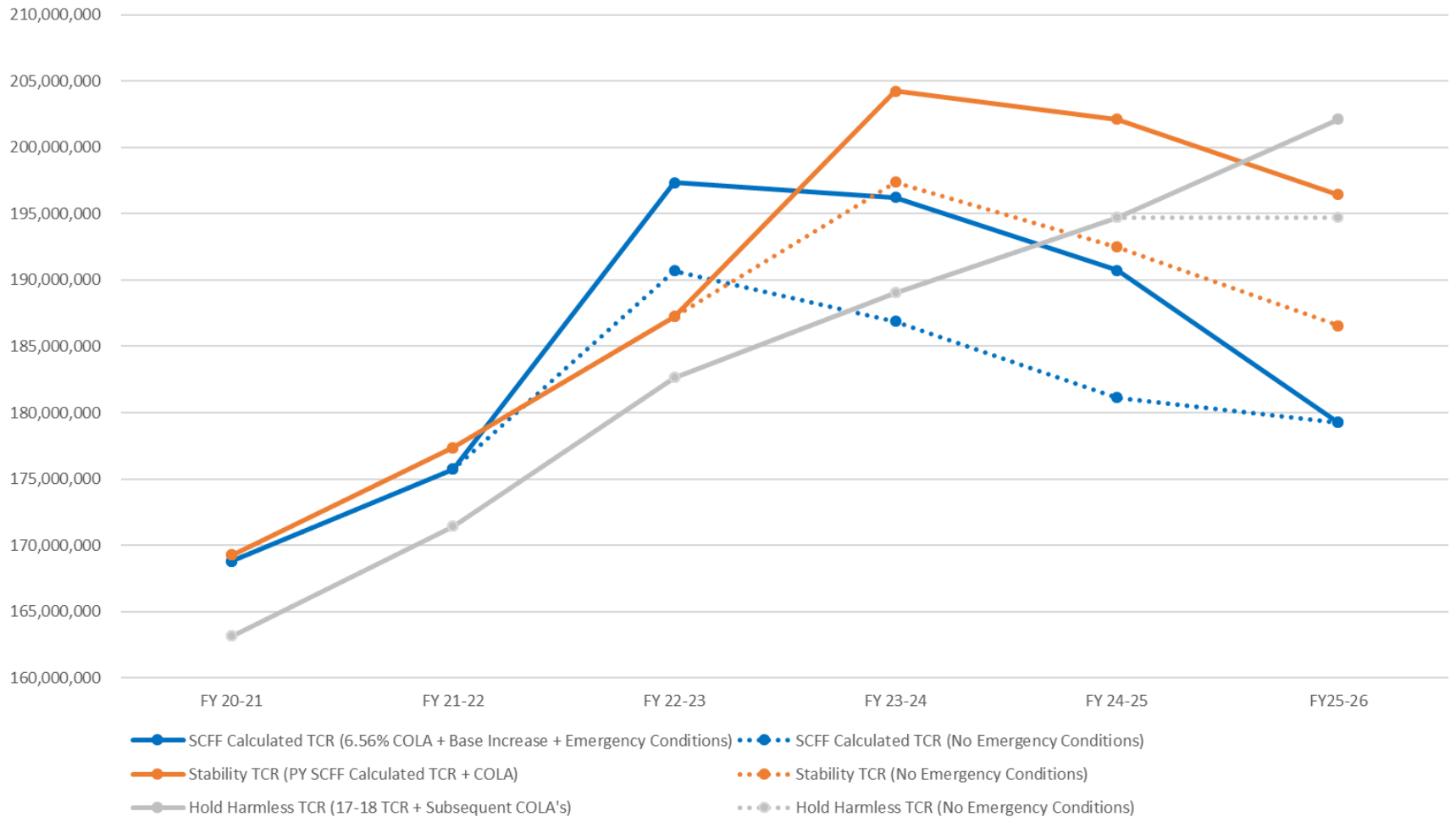
Multi-Year Projection (MYP) FY23 – FY26

What's Not Included

- Any collective bargaining adjustments to salaries and benefits.
- Carryover Funds
- Changes in Operating Expenditures
 - Utilities
 - IT Maintenance Contracts
 - Etc.

Projected Total Computational Revenue

2% Annual FTES Decrease



Note: In FY25-26 the Hold Harmless Transitions to the new Funding Floor.

Fund 111 MYP – 2% FTES Decline

1		2022-23 Projection	2023-24 Estimate	2024-25 Estimate	2025-26 Estimate
2	Assumptions				
3	General Apportionment	Calculated TCR 1% Deficit Factor	Stability - 1% Deficit Factor	Stability - 1% Deficit Factor	Funding Floor - 1% Deficit Factor
4	COLA	6.56%	3.50%	3.00%	3.00%
5	Revenue				
6	Total General Apportionment	195,366,432	202,204,000	200,103,000	200,103,000
7	FT Faculty Hiring	3,780,043	3,846,194	3,903,887	3,962,445
8	PT Faculty Equity Comp	553,143	562,823	571,265	579,834
9	Lottery Proceeds	3,504,628	3,504,628	3,504,628	3,504,628
10	Nonresident Tuition - International	870,235	870,235	870,235	870,235
11	Nonresident Tuition - Domestic	1,685,241	1,685,241	1,685,241	1,685,241
12	TOTAL REVENUE	205,759,722	212,673,121	210,638,256	210,705,383
13					
14	Expenditures				
15	Faculty Salaries	66,726,333	67,337,333	67,702,333	68,071,333
16	Management Salaries	9,951,721	10,050,721	10,150,721	10,251,721
17	Classified Salaries	34,226,013	34,616,013	35,011,013	35,412,013
18	Employee Benefits	54,520,387	55,712,387	56,746,387	57,726,387
19	Salary & Benefit Subtotal	165,424,454	167,716,454	169,610,454	171,461,454
20	Supplies & Materials	4,194,481	4,194,481	4,194,481	4,194,481
21	Operating Expenditures	19,718,656	19,718,656	19,718,656	19,718,656
22	Capital Outlay	204,889	204,889	204,889	204,889
23	Transfers	2,754,474	2,754,474	2,754,474	2,254,474
24	Contingency	17,330,371	13,962,767	13,962,767	13,962,767
25	Direct Expenditure Subtotal	44,202,872	40,835,268	40,835,268	40,335,268
26	TOTAL EXPENDITURES	209,627,326	208,551,722	210,445,722	211,796,722
27					
28	OPERATING SURPLUS/DEFICIT	(3,867,604)	4,121,399	192,534	(1,091,339)
29					
30	Fund Balance				
31	Beginning Fund Balance	35,607,436	31,739,832	35,861,231	36,053,765
32	Ending Fund Balance	31,739,832	35,861,231	36,053,765	34,962,426
33					
34	Reserves				
35	Board Designated:				
36	State Minimum 5%	10,791,931	11,012,586	11,107,286	11,174,836
37	Revenue Shortfall Contingency	5,000,000	5,000,000	5,000,000	5,000,000
38	State Teachers' Retirement System (STRS)	1,000,000	1,000,000	1,000,000	1,000,000
39	PACE/ESL Expansion	1,000,000	500,000	-	-
40	Unallocated	13,947,901	18,348,645	18,946,479	17,787,590
41	TOTAL RESERVES	31,739,832	35,861,231	36,053,765	34,962,426



MOORPARK COLLEGE
OXNARD COLLEGE
VENTURA COLLEGE

Future Considerations:

- Declining Enrollment – While the SCFF shifted a portion of CCC funding from being entirely enrollment based, it still makes up approximately 70% of funding for the District. Continued enrollment declines will have a negative impact on future District Funding.
- Potential Recession – The U.S. may currently be in a recession. Any recession could have an impact of future funding.
- Inflation – Increased costs for goods and services will negatively impact the District’s budget.
- Future State Budget Deficit - The Legislative Analyst’s Office is warning that the state likely faces a budget deficit by 2025-26, regardless of the future trend in state tax revenues.



MOORPARK COLLEGE
OXNARD COLLEGE
VENTURA COLLEGE

Recession Impact on Community Colleges

- Recessions typically lead to an increased demand for Community Colleges.
- State Revenues are typically reduced during a recession.
- When State Revenues are reduced, Community Colleges receive the most substantial funding reductions of the major state agencies.
- Reductions in State Funding:
 - Deficit Factor – When the State does not receive sufficient revenues to fund the amounts Districts earn under the SCFF, the Chancellor’s Office applies a deficit factor to all Districts, reducing the amount of revenue each district will receive. Typically occurs due to State revenue coming in lower than projected for the year.
 - Community Colleges DO NOT have an automatic backfill of State Shortfalls. Any deficit factor that is applied is a permanent loss of revenue for the District.
 - Deferrals – If State revenue projections during budget development are insufficient to fund the ongoing revenues for the Community College System, the State may use a Deferral to offset this shortfall. In this case, the State withholds cash payments to Districts until a future fiscal year. Districts need to cover this cash shortfall either with Reserves, or by borrowing funds (TRAN).
 - Workload Reduction – The State reduces District funding by reducing the number of FTES that they will fund. Frequently leads to Districts having Unfunded FTES.

Fund Balances / Reserves

2022-23 Adoption Budget

General Fund Unrestricted Fund Balances

	6/30/2021 ACTUALS	6/30/2022 ACTUALS	6/30/2023 PROJECTIONS [c]
Board Designated [a]			
State Required Minimum 5% [b]	9,213,773	9,751,763	10,791,931
Revenue Shortfall Contingency	5,000,000	5,000,000	5,000,000
State Teachers' Retirement System (STRS)	1,000,000	1,000,000	1,000,000
Oxnard College PACE/ESL Expansion	-	1,500,000	1,000,000
Energy Efficiency	170,000	-	-
Unallocated	11,071,116	15,045,243	13,811,863
Budget Carryover	3,162,723	3,367,604	-
Fund 111 Sub-Total	29,617,612	35,664,610	31,603,794
Fund 113	22,113,898	19,701,942	14,323,442
Fund 114	18,404,717	20,753,725	16,992,225
Grand Total - General Fund Unrestricted	70,136,227	76,120,277	62,919,461

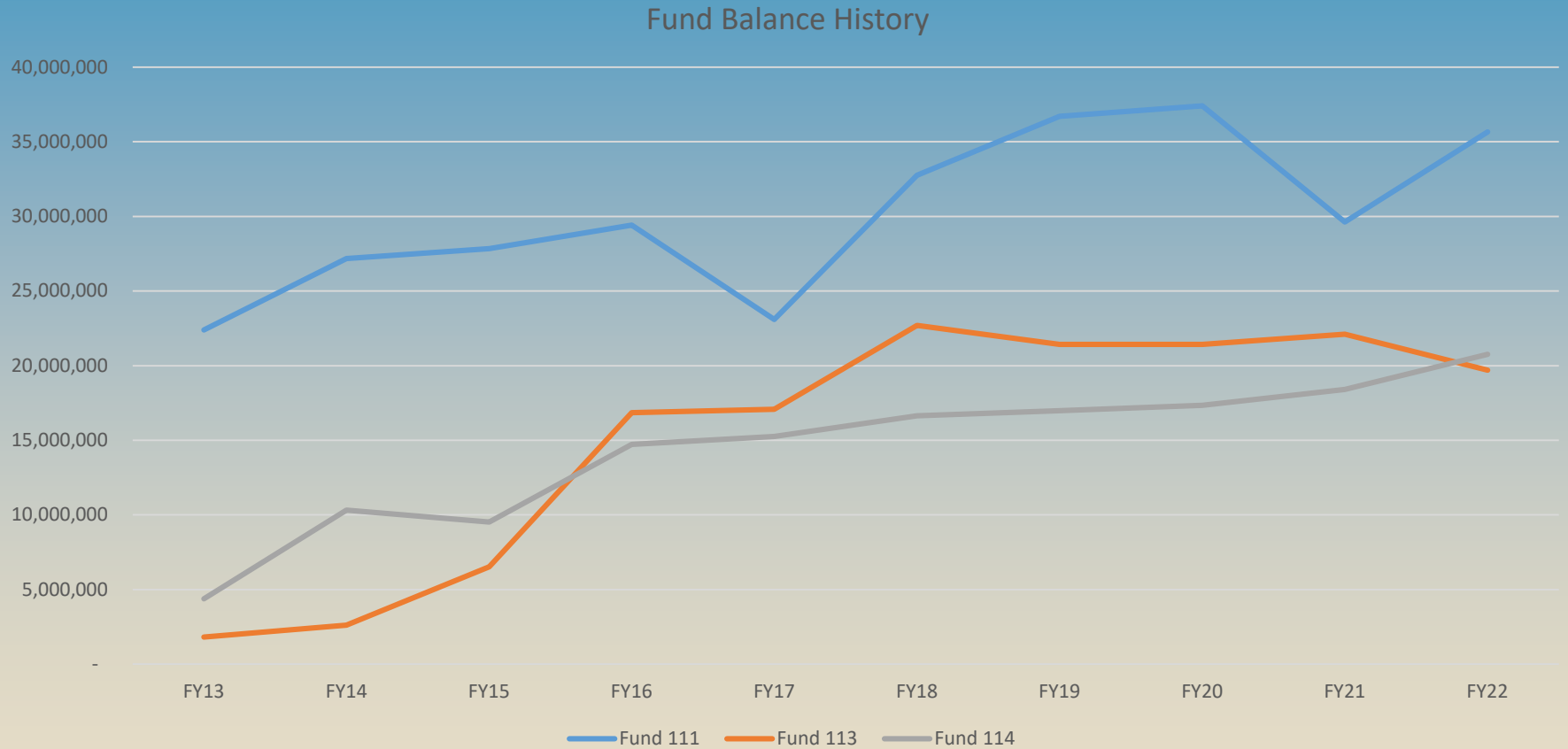
[a] The Board has designated reserves to address infrastructure and one-time expenditure needs.

[b] Includes 111, 113, and 114 budgeted expenses.

[c] Projected FY23 Ending Fund Balances based on FY23 Adoption Budget.

- FY23 Planned Spending of \$13.1 Million in Reserves
 - \$3.4M in 2021-22 Carry Over Funds
 - \$500K for the Oxnard PACE/ESL exp.
 - \$5.4M in Fund 113
 - \$3.8M in Fund 114

Fund Balance History



2022-23 Adoption Budget

CCCCO Updated Fund Balance Recommendations

- The Chancellor’s Office now recommends that districts maintain a minimum of two months of expenditures in reserves.
 - In alignment with the Government Finance Officers Association’s (GFOA) “Fund Balance Guidelines for the General Fund.”
- Some statewide discussions are occurring around recommending that Districts maintain a minimum of three months expenditures.

	Fund 111	Fund 113	Fund 114	Total Unrestricted General Funds
Total Budgeted Expenditures	\$ 203,063,986	\$ 6,603,500	\$ 6,671,101	\$ 216,338,587
One-Time Spending (2% Carryover)	(3,367,604)			\$ (3,367,604)
One-Time Spending (Oxnard PACE/ESL Expansion)	(500,000)			\$ (500,000)
FY23 Ongoing Budgeted Expenditures	\$ 199,196,382	\$ 6,603,500	\$ 6,671,101	\$ 212,470,983
Average Monthly Expenditures	16,599,699	550,292	555,925	17,705,915
Two Months of Expenditures	\$ 33,199,398	\$ 1,100,584	\$ 1,111,850	\$ 35,411,830
FY23 Ending Fund Balance	\$ 31,739,802	\$ 14,323,442	\$ 16,992,225	\$ 63,055,469



MOORPARK COLLEGE
OXNARD COLLEGE
VENTURA COLLEGE

GFOA : Fund Balance Recommendations

Excerpts from the GFOA's "Fund Balance Guidelines for the General Fund" for best practices are included on the next few slides.

The full document can be found on their website:

<https://www.gfoa.org/materials/fund-balance-guidelines-for-the-general-fund>



GFOA : Fund Balance Recommendations

Appropriate Level

- The adequacy of unrestricted fund balance in the general fund should take into account each government's own unique circumstances. For example, governments that may be vulnerable to natural disasters, more dependent on a volatile revenue source, or **potentially subject to cuts in state aid and/or federal grants may need to maintain a higher level in the unrestricted fund balance**. Articulating these risks in a fund balance policy makes it easier to explain to stakeholders the rationale for a seemingly higher than normal level of fund balance that protects taxpayers and employees from unexpected changes in financial condition. **Nevertheless, GFOA recommends, at a minimum, that general-purpose governments, regardless of size, maintain unrestricted budgetary fund balance in their general fund of no less than two months of regular general fund operating revenues or regular general fund operating expenditures.**

VCCCD Fund Balance Board Policy Discussion



GFOA : Board Policy on Fund Balances Should Consider:

- The predictability of its revenues and the volatility of its expenditures (i.e., higher levels of unrestricted fund balance may be needed if significant revenue sources are subject to unpredictable fluctuations or if operating expenditures are highly volatile);
- Its perceived exposure to significant one-time outlays (e.g., disasters, immediate capital needs, state budget cuts);
- The potential drain upon general fund resources from other funds, as well as, the availability of resources in other funds;
- The potential impact on the entity's bond ratings and the corresponding increased cost of borrowed funds;
- Commitments and assignments (i.e., governments may wish to maintain higher levels of unrestricted fund balance to compensate for any portion of unrestricted fund balance already committed or assigned by the government for a specific purpose). Governments may deem it appropriate to exclude from consideration resources that have been committed or assigned to some other purpose and focus on unassigned fund balance, rather than on unrestricted fund balance.



GFOA : Board Policy on Fund Balances Should Consider:

Use & Replenishment

The fund balance policy should define conditions warranting its use, and if a fund balance falls below the government's policy level, a solid plan to replenish it. In that context, the fund balance policy should:

- Define the time period within which and contingencies for which fund balances will be used;
- Describe how the government's expenditure and/or revenue levels will be adjusted to match any new economic realities that are behind the use of fund balance as a financing bridge;
- Describe the time period over which the components of fund balance will be replenished and the means by which they will be replenished.



Board Policy on Fund Balances : Discussion Starter

The District's general reserve shall be no less than two months of unrestricted general fund (fund 111) expenditures.

The general reserve may be used as a short-term buffer to maintain service levels when there is an anticipated revenue shortfall.

In the event the general reserve falls below two months of unrestricted general fund expenditures, the District will replenish the reserve within three years.

In addition to the general reserve the District shall have a goal of maintaining a contingency account equal to XX percent of unrestricted general fund expenditures.

The District's contingency account is available for appropriation according to major budget classifications in accordance with applicable law.

Fund Balances may also be authorized by the board for specific purposes. Current designations include the following:

Fund 111 – Oxnard College PACE/ESL Expansion

Fund 113 – Infrastructure Model

Fund 114 – Other Designations

CCC MULTI-COLLEGE DISTRICTS
COMPARATIVE DISTRICT RESERVE ANALYSIS

District	*UGF Reserve %	District	**Total Reserve %
District 3	58.11%	District 1	309.6%
District 7	52.11%	District 2	194.1%
District 5	45.76%	District 3	139.5%
VCCCD	43.70%	District 4	130.6%
District 4	38.97%	District 5	110.4%
District 11	36.73%	District 6	109.2%
District 1	36.16%	District 7	108.8%
District 2	31.47%	District 8	101.5%
District 16	24.05%	District 9	101.2%
District 14	23.35%	District 10	95.6%
District 6	22.75%	District 11	87.2%
District 18	20.99%	VCCCD	79.0%
District 15	20.79%	District 13	72.8%
District 9	20.75%	District 14	65.8%
District 10	20.19%	District 15	63.3%
District 13	19.80%	District 16	46.9%
District 20	17.78%	District 17	44.1%
District 21	17.51%	District 18	33.2%
District 19	12.70%	District 19	27.9%
District 17	11.39%	District 20	24.7%
District 8	10.57%	District 21	22.1%
District 22	6.23%	District 22	20.2%

All data was derived from review of district 311 reports for Fiscal Year 2019-20 and each district's most recent Audited Financial Statements.

*Fiscal information obtained from 311 Reports.

**Total Reserves includes fiscal data from 311 reports and additional Unrestricted General Funds, Non-Bond Related Capital Projects Funds, Self-Insurance Funds, Other Special Reserves, & Irrevocable Trusts for OPEB and Pension Obligations.